

Credit Mutuel Alliance Federale

Key Rating Drivers

Business Profile, Capital Drive Ratings: Credit Mutuel Alliance Federale's (CM Alliance Federale) ratings mainly reflect our assessment of Groupe Credit Mutuel's (Groupe CM) stable and profitable business model. The group has strong franchises in French retail banking, insurance and consumer finance, and its main autonomous regional sub-groups are diversifying into insurance, wealth and asset management, and corporate banking.

The ratings also factor in its sound asset quality, low risk profile, very strong capital, stable funding and conservative liquidity.

Leading Bancassurer in France: Groupe CM has the third-largest retail- and commercial-banking franchise in France and well-established market positions in life and non-life insurance. The group generates most revenue domestically, but has notable contribution from Germany, where it is active in consumer finance, leasing and factoring, and Belgium through CM Alliance Federale. Groupe CM's main regional groups have well-articulated strategies, and conservative and credible long-term goals where they prioritise sustainable growth and strong capitalisation.

Conservative Risk Profile: Groupe CM's cooperative status supports a low risk appetite and conservative underwriting standards in key lending products. Regional sub-groups have limited tolerance for traded market risks, which benefits their risk profiles. Similar to other French banks, Groupe CM has high exposure to structural interest-rate risks, but these are managed conservatively by the main regional groups.

Sound Asset Quality: Groupe CM's 2.4% impaired loans ratio at end-2022 was higher than at similarly rated European peers. However, this is mitigated by high loan loss allowances and lower exposure to vulnerable corporate sectors and borrowers. The economic slowdown and higher-rate environment will only lead to a slight increase in the impaired loans ratio, which should, however, remain below 3% by end-2025. Groupe CM's loan impairment charges (LICs) will continue to increase from their low levels to about 25bp of gross loans for 2023-2025.

Resilient Profitability, Good Cost Efficiency: Groupe CM's diversification supports its sound and consistent profitability. However, Fitch Ratings expects the group's operating profit/risk-weighted assets (RWAs) ratio to remain below 2% in 2023-2024 (2022: 2.1%) due to interest margin pressure in France, reduced private-equity results, rising LICs and sustained underlying cost inflation. Despite being more decentralised than French peers, most of Groupe CM's regional groups have a sound cost efficiency, in particular at CM Alliance Federale.

Very Strong Capitalisation: Groupe CM's very strong capitalisation underpins the ratings and compares favourably with most peers. This is because the main regional groups adopt prudent capital planning and have low payouts to cooperative owners. The group's end-2022 common equity Tier 1 (CET1) ratio of 18.8% provided an ample buffer above requirements. We expect the CET1 ratio to have remained above 18% in 2023 and to gradually converge towards 20% over the medium term. The group's 6.7% leverage ratio at end-2022 is well above average.

Stable Funding, Conservative Liquidity: Groupe CM benefits from a large and stable deposit base, originating mainly from its local retail banking networks in France, although it structurally has a slightly higher loans/deposits ratio than that of large French peers, at about 110% at end-2022. Liquidity is managed conservatively by the main regional groups, which hold large liquid asset buffers, comfortably covering their short-term funding needs.

Ratings

Foreign Currency

| | |
|----------------|----|
| Long-Term IDR | A+ |
| Short-Term IDR | F1 |

| | |
|------------------|----|
| Viability Rating | a+ |
|------------------|----|

| | |
|---------------------------|----|
| Government Support Rating | ns |
|---------------------------|----|

Sovereign Risk (France)

| | |
|--------------------------------|-----|
| Long-Term Foreign-Currency IDR | AA- |
| Long-Term Local-Currency IDR | AA- |
| Country Ceiling | AAA |

Outlooks

| | |
|--|--------|
| Long-Term Foreign-Currency IDR | Stable |
| Sovereign Long-Term Foreign-Currency IDR | Stable |
| Sovereign Long-Term Local-Currency IDR | Stable |

Applicable Criteria

[Bank Rating Criteria \(September 2023\)](#)

Related Research

[Fitch Affirms Credit Mutuel Alliance Federale at 'A+'; Outlook Stable \(September 2023\)](#)

[CM Alliance Federale Sets Ambitious Medium-Term Growth Targets \(December 2023\)](#)

[What Investors Want to Know: French Banks' Net Interest Margins \(July 2023\)](#)

[French Bank Net Interest Margins to Rebound in 2024 \(November 2023\)](#)

[Large European Banks Quarterly Credit Tracker \(December 2023\)](#)

[Western European Banks Outlook 2024 \(December 2023\)](#)

[Global Economic Outlook \(December 2023\)](#)

[DM100 Banks Tracker - End-1H23 \(November 2023\)](#)

Analysts

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Rating Sensitivities

Factors that Could, Individually or Collectively, Lead to Negative Rating Action/Downgrade

The ratings are primarily sensitive to a sharp deterioration in the French operating environment leading to an unmitigated marked weakening of the group's financial profile. In particular, the ratings could be downgraded on the combination of a sustained reduction of Groupe CM's operating profit/RWA ratio to below 1.5%, deterioration of its CET1 ratio to below 14% and a sustained increase in the impaired loans ratio to materially above 3%, which we view as unlikely in our baseline scenario.

Although not expected, a material increase in risk appetite, for instance leading to outsized and uncontrolled expansion in volatile businesses or geographies and reduced capital targets, could put pressure on CM Alliance Federale's ratings.

Factors that Could, Individually or Collectively, Lead to Positive Rating Action/Upgrade

An upgrade would require a significant strengthening of Groupe CM's franchise and increased geographic and business diversification, while further improving operating profit/RWAs to levels consistently above 2.5% and maintaining a conservative risk appetite and very strong capitalisation. A sustained improvement in the impaired loans ratio to 1% or lower, which is unlikely given the current ratio, would also be rating positive.

Other Debt and Issuer Ratings

| Rating level | Rating |
|---|---------|
| Banque Federative du Credit Mutuel S.A. (BFCM) | |
| Deposits | AA-/F1+ |
| Senior preferred debt | AA-/F1+ |
| Senior non-preferred debt | A+ |
| Subordinated Tier 2 | A- |
| Legacy Tier 1 | BBB |
| Credit Industriel et Commercial S.A. (CIC) | |
| Deposits | AA-/F1+ |
| Senior preferred debt | AA-/F1+ |

Source: Fitch Ratings

CM Alliance Federale's 'a+' score for funding and liquidity results in a Short-Term Issuer Default Rating (IDR) of 'F1', which is the lower of two possible Short-Term IDRs mapping to an 'A+' Long-Term IDR.

The total minimum requirement for own funds and eligible liabilities (MREL) is set at the level of Groupe CM at 20.99% of RWAs. As Groupe CM does not have a central debt-issuance entity, each of the CM sub-groups, including CM Alliance Federale and Credit Mutuel Arkea, will need to have own funds and eligible liabilities above this threshold for Groupe CM to comply with MREL.

We expect Groupe CM will continue to meet MREL without recourse to senior preferred debt. Groupe CM reported a subordinated MREL ratio (excluding senior preferred debt) of 22.8% at end-2022. We estimate the ratio to have increased further in 2023, as BFCM recently issued large amounts of Tier 2 and senior non-preferred debt.

BFCM's and CIC's long-term deposits and senior preferred debt ratings are one notch above CM Alliance Federale's Long-Term IDR to reflect the protection that would accrue to their depositors and senior preferred creditors in a resolution from the sizeable equity and more junior debt buffers available within Groupe CM. For the same reasons, we rate BFCM's senior non-preferred long-term debt in line with its Long-Term IDR.

BFCM's and CIC's 'F1+' short-term deposit and senior preferred debt ratings are the only options mapping to their 'AA-' long-term debt ratings. BFCM's Derivative Counterparty Rating (DCR) of 'AA-(dcr)' is in line with its equally ranking senior preferred debt and deposits.

We rate BFCM's subordinated Tier 2 debt two notches below CM Alliance Federale's Viability Rating (VR) for loss severity as we expect poor recoveries for this type of debt in failure or resolution. Deeply subordinated legacy Tier 1 securities are rated four notches below CM Alliance Federale's VR to reflect the high loss severity risk of these securities (two notches from the VR), and a higher risk of non-performance (an additional two notches) relative to the VR.

Ratings Navigator

Credit Mutuel Alliance Federale



Banks
Ratings Navigator

| | Operating Environment | Business Profile | Risk Profile | Financial Profile | | | Implied Viability Rating | Viability Rating | Government Support | Issuer Default Rating |
|------|-----------------------|------------------|--------------|-------------------|--------------------------|---------------------------|--------------------------|------------------|--------------------|-----------------------|
| | | | | Asset Quality | Earnings & Profitability | Capitalisation & Leverage | | | | |
| | | 20% | 10% | 20% | 15% | 25% | 10% | | | |
| aaa | | | | | | | | aaa | aaa | AAA |
| aa+ | | | | | | | | aa+ | aa+ | AA+ |
| aa | | | | | | | | aa | aa | AA |
| aa- | | | | | | | | aa- | aa- | AA- |
| a+ | | | | | | | | a+ | a+ | A+ Sta |
| a | | | | | | | | a | a | A |
| a- | | | | | | | | a- | a- | A- |
| bbb+ | | | | | | | | bbb+ | bbb+ | BBB+ |
| bbb | | | | | | | | bbb | bbb | BBB |
| bbb- | | | | | | | | bbb- | bbb- | BBB- |
| bb+ | | | | | | | | bb+ | bb+ | BB+ |
| bb | | | | | | | | bb | bb | BB |
| bb- | | | | | | | | bb- | bb- | BB- |
| b+ | | | | | | | | b+ | b+ | B+ |
| b | | | | | | | | b | b | B |
| b- | | | | | | | | b- | b- | B- |
| ccc+ | | | | | | | | ccc+ | ccc+ | CCC+ |
| ccc | | | | | | | | ccc | ccc | CCC |
| ccc- | | | | | | | | ccc- | ccc- | CCC- |
| cc | | | | | | | | cc | cc | CC |
| c | | | | | | | | c | c | C |
| f | | | | | | | | f | ns | D or RD |

The Key Rating Driver (KRD) weightings used to determine the implied VR are shown as percentages at the top. In cases where the implied VR is adjusted upwards or downwards to arrive at the VR, the KRD associated with the adjustment reason is highlighted in red. The shaded areas indicate the benchmark-implied scores for each KRD.

VR - Adjustments to Key Rating Drivers

CM Alliance Federale's implied VR Key Rating Drivers are derived from Groupe CM's consolidated accounts.

Other

Decentralised Cooperative Banking Group

Fitch rates CM Alliance Federale as a core part of the wider Groupe CM, which comprises nearly 2,000 local banks and 18 regional federations grouped into four main sub-groups, among which CM Alliance Federale (about 80% of group assets) and CM Arkea (over 15%) are the largest. We believe the existing solidarity mechanism binding all affiliated CM entities is cohesive enough to substantially equalise their default risk. This is supported by a legally established and effective support mechanism, as the central body can access the group's resources to support its affiliated members.

In addition, CM Arkea's recent decision to abandon its independence project has strengthened the group's cohesion.

Groupe CM publishes consolidated audited accounts, is supervised as a group and assigned consolidated resolution debt requirements, which further supports our assessment. There is a common risk framework and overarching risk supervision from the central body, which can prevent affiliated banks from taking on excessive risks. That said, regional groups run independent risk functions and strategies.

Company Summary and Key Qualitative Factors

Business Profile

Strong Bancassurance Franchise in France

CM Alliance Federale is the largest alliance of local cooperative banks within the larger Groupe CM cooperative banking group. It is the third-largest domestic retail and commercial bank in France and the fifth-largest by assets. CM Alliance Federale mainly operates in France through two complementary banking networks, the local CM cooperative banks and CIC's regional banks, and has sound market shares of about 15% in loans and 17% in deposits.

Earnings diversification primarily comes from well-integrated life and non-life insurance activities, through which it has strong domestic market positions. CM Alliance Federale's specialist consumer finance subsidiaries, Targobank and Cofidis group (about 8% of gross loans combined), have significant profit contribution given healthy interest margins. Wealth and asset management and CIB activities are growing, but remain small compared with that of larger French banks. CM Alliance Federale reorganised its asset management business to deploy a multi-boutique model, reaching about EUR170 billion of assets under management at end-June 2023.

Credible Management; Well-Articulated Strategy

CM Alliance Federale's senior management consists of highly experienced and credible professionals with strong backgrounds in retail and commercial banking. As a cooperative group, CM Alliance Federale is less exposed to short-term pressure for shareholder returns than listed banks, allowing it to have a longer-term approach to strategy setting.

CM Alliance Federale's new medium-term plan and targets are neutral to Fitch's assessment of the group's credit profile. If executed, the plan will result in strong business and revenue growth, and the group maintaining stronger cost-efficiency and capital metrics than most French peers. The group announced an ambitious target to reach EUR19 billion of net banking income by 2027, which Fitch estimates implies a CAGR of over 4% in 2024–2027. Higher rates gradually feeding through to CM Alliance Federale's French retail banking operations, and for which Fitch expects robust single-digit revenue growth in 2024 and 2025, will help the bank reach this target.

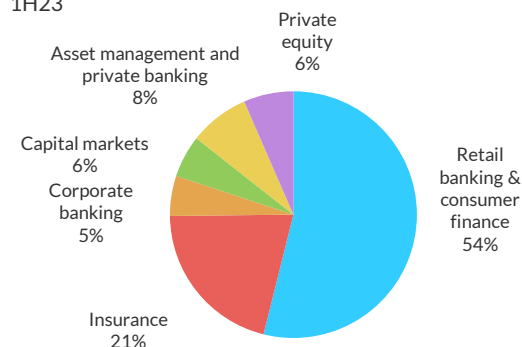
The strategy primarily focuses on retail and commercial banking in France and increased cross-selling with other business lines, such as insurance, consumer and equipment finance (leasing) and real-estate brokerage. The group will also accelerate its development and diversification efforts outside its retail-banking business model, which is performing well. We expect a strengthening of the group's offerings in CIB and asset management over the medium term.

CM Alliance Federale's plans to continue rolling out its different businesses in Germany and, to a lesser extent, in Belgium, are credible and could further diversify its earnings. However, it will face fierce competition from German cooperative and savings banks, which may challenge the profitability of these operations. To improve its capacity to penetrate the German market, CM Alliance Federale recently set up a local insurance company, which should start operating in 2026. However, we believe recent regulatory developments could slow the expansion of this business in Germany.

The group has a stronger execution record than some large French banks. CM Alliance Federale largely executed on its 2023 targets, which were ambitious when announced, and we believe it is well-positioned to reach its 2027 goals.

Pre-Tax Profit Split by Business

1H23



Source: Fitch ratings, CM Alliance Federale

Main 2027 Financial Objectives

| | 1H23 ^a | 2023 targets | 2027 targets |
|------------------------|-------------------|--------------|--------------|
| Total operating income | ~EUR16 bn | EUR14.6 bn | EUR19 bn |
| Cost/income (%) | 58 | <61 | 54 |
| Net income | EUR3.9 bn | > EUR3 bn | EUR5 bn |
| Net income/assets (%) | 0.44 | n.a. | 0.50 |
| CET1 ratio (%) | 18.5 | 17-18 | n.a. |

^a annualised figure when relevant;
 Source: Fitch Ratings, CM Alliance Federale

Risk Profile

Conservative Risk Appetite

CM Alliance Federale’s low-risk appetite reflects the group’s cooperative nature, domestic focus and centralised and sound risk controls. The bank’s sound credit risk is underpinned by its large portfolio of low-risk home loans in France, which represent about 50% of the loan book. Consumer loans originated through specialised subsidiaries result in above-average default rates, but we believe this is appropriately compensated for by high net interest margins. Lending to corporates is mainly to professionals, SMEs and midcaps, and CM Alliance Federale’s underwriting standards are among the most prudent among French banks.

The bank has a higher concentration of lending to the real-estate sector than domestic peers, but its exposure has performed well, with impaired loans ratios consistently below 2%. Its commercial real estate (CRE) portfolio reached EUR30 billion at end-2022 (55% of CET1 capital) and had an impaired loans ratio of about 0.7%. The CRE portfolio has a strong domestic focus and primarily includes residential assets (43%), followed by offices (24%) and retail (18%). The non-recourse exposure has an average loan-to-value of 46%, which provides a sound buffer against falling collateral values.

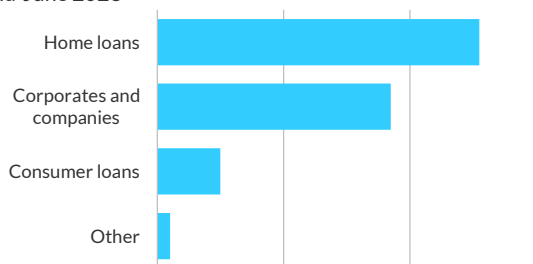
Similar to other French banks, Groupe CM (and therefore the main regional groups) is exposed to interest-rate risks from its French retail banking activities and, notably, the excess of fixed-rate housing loans over fixed-rate liabilities. The transition towards higher euro interest rates is putting pressure on profitability in the short term as assets (in particular, home loans) repriced slower than liabilities (notably, regulated savings and wholesale funding).

CM Alliance Federale’s net interest income (NII) proved more resilient in 1H23 yoy than other large retail banks’ in France. This reflects not only a prudent and more efficient hedging strategy, but also a faster repricing of the securities portfolio. At end-March 2023, the bank estimated that a parallel upward rate shock would lead to a decrease of the net present value of its equity by 8% of Tier 1 capital. Conversely, a fall in rates would also lead to a decrease in CM Alliance Federale’s NII.

CM Alliance Federale has low appetite for traded market risk and equity investments, although these sometimes create moderate earnings volatility. Its capital markets activities comprise client flow-driven activities and a small proprietary trading operation, which invests in actively traded securities and within prudent limits. The bank also holds a granular portfolio of private equity investments, through which it seeks to support local entrepreneurs (EUR3.4 billion or 6% of CET1 capital at end-June 2023).

Loan Split by Type (%)

End-June 2023



Total loan book of around EUR510bn
 Source: Fitch Ratings, Fitch Solutions, CM Alliance Federale

Loans to Companies, Split by Sector

At end-June 2023



^a include buy to let lending
 Source: Fitch Ratings, Fitch Solutions, CM Alliance Federale

Financial Profile

Asset Quality

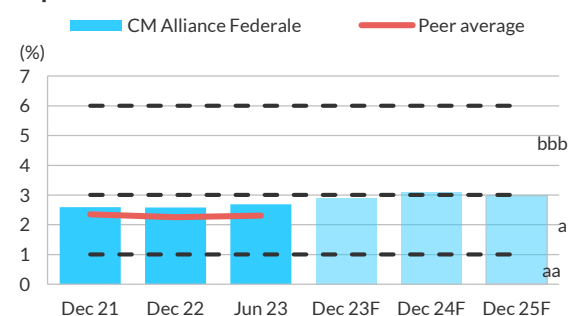
Impaired Loans to Moderately Increase from Satisfactory Levels

CM Alliance Federale's asset quality is resilient. Fitch forecasts the impaired loans ratio will increase moderately from a satisfactory level of 2.7% at end-June 2023 (+10bp from end-2022), driven by the slow economic growth in France and the eurozone amid still-elevated interest rates. This could lead to an impaired loans ratio of about 3% by end-2025, which would remain in line with the average for large French banks. The impaired loans reserve coverage ratio fell slightly to a still-sound 71% at end-June 2023, mainly due to the moderate rise in its impaired loans.

CM Alliance Federale's loan book faces limited asset-quality risks. It has a lower exposure than peers to vulnerable corporate sectors and borrowers. Its conservative underwriting standards, the relative resilience of the French economy and its loan book skewed towards fixed-rate housing loans should contain impaired loans inflows over the next 24 months. CM Alliance Federale has a record of disposing or writing off large amounts of unsecured consumer loans in recent years. We believe this could help it accelerate the work out of new impaired loans, which has historically been slower at French banks than at northern European peers.

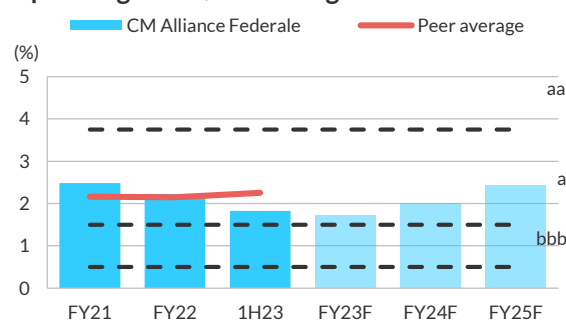
Home loans originated by the CM and CIC French retail networks and loans to small businesses, SMEs and corporates have strong asset quality, highlighting conservative underwriting. We estimate that consumer loans represent a proportionately large share of impaired loans relative to their 10% contribution to the loan book. These are concentrated at Cofidis and Targobank, but healthy net interest margins compensate for higher expected credit losses. The group's largest corporate exposures are of good quality and do not present undue concentration.

Impaired Loans/Gross Loans



Source: Fitch Ratings, Fitch Solutions, banks

Operating Profit/Risk-Weighted Assets



Source: Fitch Ratings, Fitch Solutions, banks

Earnings and Profitability

Resilient, Sound Earnings Generation Amid Rising Funding Costs

CM Alliance Federale has sound and consistent profitability, with an operating profit/RWA ratio generally over 2%, above the average in France. However, we estimate its operating profit fell to 1.7% of RWAs in 2023, due to interest margin pressures in France, sustained underlying growth in staff costs and investments and rising LICs. We project performance will gradually improve from 2024 and return to above 2% from 2025, therefore reverting to its strong 2021-2022 performance.

Net interest margin proved more resilient in 1H23 than its French cooperative peers', in part thanks to strong NII growth in its German consumer finance business and higher revenue from the repricing of its liquid asset buffer. While less diversified than some of its larger peers, it still benefits from a fair amount of earnings diversification outside its domestic retail business. Businesses in insurance, consumer finance, asset and wealth management, and CIB, support group performance and contribute to diversification.

The sharp increase in interest rates and persisting inflation since 2022 have put pressure on French banks' funding costs relative to European peers, notably due to the large contribution of regulated savings to their deposit mixes. In addition, like other French cooperative banks, CM Alliance Federale's loan book reprices more slowly than elsewhere in Europe as it remains dominated by fixed-rate housing loans. As a result, NII has not benefited yet from higher rates.

The 54% cost/income target by 2027 (1H23: 58%) is sound and markedly better than peers'. We believe the group will deliver on this target due to the improved revenue outlook for French retail banking from 2024, further expansion in insurance, asset management and corporate banking, and targeted productivity gains. CM Alliance Federale's cost efficiency is better than French peers' due to a more efficient IT system and increased cost and product mutualisation, despite being a fairly decentralised group.

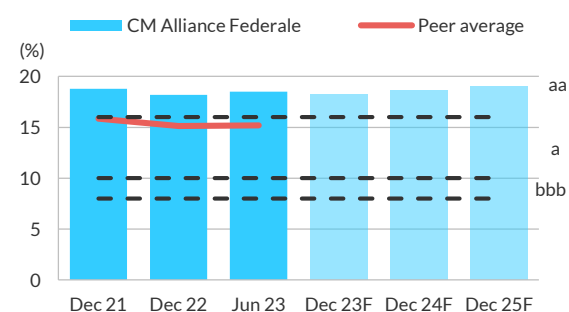
Capital and Leverage

Ample Capital Buffers Provide Rating Headroom

CM Alliance Federale is well-positioned to withstand the economic slowdown as it is strongly capitalised compared with most peers. We expect it to maintain very ample capital buffers despite having discontinued its CET1 ratio target. The bank's sound earnings generation, low risk appetite and moderate payout ratio to cooperative owners should offset the regulatory impacts from Basel III endgame rules. The end-June 2023 CET1 ratio of 18.5% provided a comfortable buffer (over 10pp, or EUR30 billion) above the 8.2% requirement. The 30bp increase in the ratio in 1H23 primarily reflected sound organic capital generation, which offset regulatory impacts and RWA inflation.

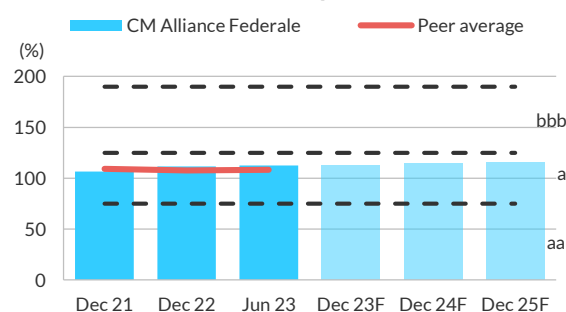
CM Alliance Federale has a higher RWA density than large French peers, which is the basis for its superior regulatory leverage ratio (end-June 2023: 6.9%). Although fairly sophisticated, the group uses fewer internal models to compute credit-risk RWA than other large French banks (about 40% of its exposures are assessed under the standard approach), which we think contributes to an even more conservative capital management.

CET1 Ratio



Source: Fitch Ratings, Fitch Solutions, banks

Gross Loans/Customer Deposits



Source: Fitch Ratings, Fitch Solutions, banks

Funding and Liquidity

Stable Deposits; Well-Established Market Access

The regional CM groups manage their funding and liquidity profiles independently and conservatively. Stable, granular deposits from retail customers are CM Alliance Federale's main funding source. Total customer deposits represent over 65% of total funding, which is higher than at other large French banks. We expect CM Alliance Federale's loans/deposits ratio to slightly increase over the next 18 months, to about 115%.

The group also maintained its well-established access to wholesale funding despite challenging markets in 2022 and 2023. It raised its medium- and long-term programme to about EUR20 billion in 2023 to manage targeted longer-term refinancing operations redemptions, balance-sheet growth and the increased competition for deposits in a rising rate environment. It successfully completed its programme and even did some pre-funding for 2024 late in 2023.

CM Alliance Federale has a sound liquidity profile, with central bank deposits and high-quality liquid assets totalling about EUR127 billion at end-June 2023. Fitch calculates that this buffer comfortably covers the group's short-term funding and long-term debt coming due over the next 12 months. The liquidity coverage ratio and net stable funding ratio comfortably exceed requirements and compare well with French peers as they improved moderately in 1H23.

Additional Notes on Charts

The forecasts in the charts in this section reflect Fitch's forward view on the bank's core financial metrics in line with Fitch's Bank Rating Criteria. They are based on a combination of Fitch's macroeconomic forecasts, outlook at the sector level and company-specific considerations. As a result, Fitch's forecasts may materially differ from the guidance provided by the rated entity to the market.

To the extent Fitch is aware of material non-public information with respect to future events such as planned recapitalisations or merger and acquisition activity, Fitch will not reflect these non-public future events in its published forecasts. However, where relevant, such information is considered by Fitch as part of the rating process.

Black dashed lines represent indicative quantitative ranges and implied scores for Fitch's core financial metrics for banks operating in the environments that Fitch scores in the 'aa' category. Light-blue columns represent Fitch's forecasts. Peer average includes Credit Agricole (VR: a+), Groupe BPCE (a), BNP Paribas S.A. (a+), Societe Generale S.A. (a-), Lloyds Banking Group plc (a), Cooperatieve Rabobank U.A. (a+), Genossenschaftliche FinanzGruppe (aa-) and Nordea Bank Abp (aa-). Latest average uses FY22 data for Genossenschaftliche FinanzGruppe.

Financials

Summary Financials

| | 30 June 2023 | | 31 December 2022 | 31 December 2021 | 31 December 2020 |
|--|------------------------------|------------------------------|--------------------------|--------------------------|--------------------------|
| | 6 months - interim (USDm) | 6 months - interim (EURm) | Year end (EURm) | Year end (EURm) | Year end (EURm) |
| | Reviewed - unqualified | Reviewed - unqualified | Audited - unqualified | Audited - unqualified | Audited - unqualified |
| Summary income statement | | | | | |
| Net interest and dividend income | 4,490 | 4,132.0 | 8,027.0 | 7,158.0 | 7,069.0 |
| Net fees and commissions | 2,473 | 2,276.0 | 4,531.0 | 4,098.0 | 3,650.0 |
| Other operating income | 1,728 | 1,590.0 | 4,783.0 | 4,649.0 | 3,506.0 |
| Total operating income | 8,691 | 7,998.0 | 17,341.0 | 15,905.0 | 14,225.0 |
| Operating costs | 5,052 | 4,649.0 | 10,328.0 | 9,137.0 | 8,867.0 |
| Pre-impairment operating profit | 3,639 | 3,349.0 | 7,013.0 | 6,768.0 | 5,358.0 |
| Loan and other impairment charges | 738 | 679.0 | 768.0 | 699.0 | 2,377.0 |
| Operating profit | 2,901 | 2,670.0 | 6,245.0 | 6,069.0 | 2,981.0 |
| Other non-operating items (net) | 4 | 4.0 | -1,186.0 | -838.0 | 582.0 |
| Tax | 774 | 712.0 | 1,557.0 | 1,704.0 | 968.0 |
| Net income | 2,132 | 1,962.0 | 3,502.0 | 3,527.0 | 2,595.0 |
| Other comprehensive income | 373 | 343.0 | -2,197.0 | 164.0 | 2.0 |
| Fitch comprehensive income | 2,505 | 2,305.0 | 1,305.0 | 3,691.0 | 2,597.0 |
| Summary balance sheet | | | | | |
| Assets | | | | | |
| Gross loans | 563,377 | 518,477.0 | 510,464.0 | 452,954.0 | 428,052.0 |
| - Of which impaired | 15,145 | 13,938.0 | 13,180.0 | 11,723.0 | 12,497.0 |
| Loan loss allowances | 10,720 | 9,866.0 | 9,571.0 | 9,195.0 | 9,612.0 |
| Net loans | 552,657 | 508,611.0 | 500,893.0 | 443,759.0 | 418,440.0 |
| Interbank | 65,994 | 60,734.0 | 55,696.0 | 59,277.0 | 54,109.0 |
| Derivatives | 4,789 | 4,407.0 | 4,191.0 | 6,130.0 | 7,268.0 |
| Other securities and earning assets | 212,982 | 196,008.0 | 186,796.0 | 193,221.0 | 196,584.0 |
| Total earning assets | 836,421 | 769,760.0 | 747,576.0 | 702,387.0 | 676,401.0 |
| Cash and due from banks | 115,398 | 106,201.0 | 111,929.0 | 121,181.0 | 99,575.0 |
| Other assets | 28,134 | 25,892.0 | 25,582.0 | 20,338.0 | 20,002.0 |
| Total assets | 979,953 | 901,853.0 | 885,087.0 | 843,906.0 | 795,978.0 |
| Liabilities | | | | | |
| Customer deposits | 500,324 | 460,449.0 | 456,995.0 | 425,183.0 | 408,812.0 |
| Interbank and other short-term funding | 117,335 | 107,984.0 | 129,030.0 | 128,475.0 | 110,762.0 |
| Other long-term funding | 129,016 | 118,734.0 | 88,443.0 | 80,457.0 | 75,228.0 |
| Trading liabilities and derivatives | 13,549 | 12,469.0 | 11,357.0 | 7,360.0 | 5,927.0 |
| Total funding and derivatives | 760,224 | 699,636.0 | 685,825.0 | 641,475.0 | 600,729.0 |
| Other liabilities | 153,351 | 141,129.0 | 141,899.0 | 148,198.0 | 144,651.0 |
| Preference shares and hybrid capital | 668 | 615.0 | 615.0 | 1,022.0 | 1,023.0 |
| Total equity | 65,710 | 60,473.0 | 56,748.0 | 53,211.0 | 49,575.0 |
| Total liabilities and equity | 979,953 | 901,853.0 | 885,087.0 | 843,906.0 | 795,978.0 |
| Exchange rate | | USD1 = EUR0.920302 | USD1 = EUR0.937559 | USD1 = EUR0.884173 | USD1 = EUR0.821963 |

Source: Fitch Ratings, Fitch Solutions, CM Alliance Federale

Key Ratios

| | 30 June 2023 | 31 December 2022 | 31 December 2021 | 31 December 2020 |
|---|--------------|------------------|------------------|------------------|
| Ratios (annualised as appropriate) | | | | |
| Profitability | | | | |
| Operating profit/risk-weighted assets | 1.8 | 2.2 | 2.5 | 1.3 |
| Net interest income/average earning assets | 1.1 | 1.1 | 1.0 | 1.1 |
| Non-interest expense/gross revenue | 58.2 | 59.6 | 57.4 | 62.3 |
| Net income/average equity | 6.8 | 6.3 | 6.9 | 5.4 |
| Asset quality | | | | |
| Impaired loans ratio | 2.7 | 2.6 | 2.6 | 2.9 |
| Growth in gross loans | 1.6 | 12.7 | 5.8 | 9.2 |
| Loan loss allowances/impaired loans | 70.8 | 72.6 | 78.4 | 76.9 |
| Loan impairment charges/average gross loans | 0.3 | 0.2 | 0.2 | 0.5 |
| Capitalisation | | | | |
| Common equity Tier 1 ratio | 18.5 | 18.2 | 18.8 | 17.8 |
| Fully loaded common equity Tier 1 ratio | 18.5 | 18.2 | 18.8 | 17.8 |
| Tangible common equity/tangible assets | 6.3 | 5.8 | 5.9 | 5.7 |
| Basel leverage ratio | 6.9 | 6.6 | 7.6 | 7.0 |
| Net impaired loans/common equity Tier 1 capital | 7.5 | 7.1 | 5.5 | 6.9 |
| Funding and liquidity | | | | |
| Gross loans/customer deposits | 112.6 | 111.7 | 106.5 | 104.7 |
| Liquidity coverage ratio | 152.1 | 144.0 | 182.0 | 170.2 |
| Customer deposits/total non-equity funding | 66.6 | 67.5 | 66.8 | 68.5 |
| Net stable funding ratio | 117.4 | 116.1 | 125.6 | n.a. |

Source: Fitch Ratings, Fitch Solutions, CM Alliance Federale

Support Assessment

| Commercial Banks: Government Support | |
|---|-------------|
| Typical D-SIB GSR for sovereign's rating level (assuming high propensity) | a or a- |
| Actual jurisdiction D-SIB GSR | ns |
| Government Support Rating | ns |
| Government ability to support D-SIBs | |
| Sovereign Rating | AA-/ Stable |
| Size of banking system | Negative |
| Structure of banking system | Negative |
| Sovereign financial flexibility (for rating level) | Positive |
| Government propensity to support D-SIBs | |
| Resolution legislation | Negative |
| Support stance | Neutral |
| Government propensity to support bank | |
| Systemic importance | Neutral |
| Liability structure | Neutral |
| Ownership | Neutral |

The colours indicate the weighting of each KRD in the assessment.
 Higher influence Moderate influence Lower influence

No Reliance on Sovereign Support

CM Alliance Federale's, BFCM's and CIC's Government Support Ratings of 'ns' (no support) reflect Fitch's view that, although possible, sovereign support cannot be relied on. Legislative, regulatory and policy initiatives, including the implementation of the EU's Bank Recovery and Resolution Directive, have substantially reduced the likelihood of sovereign support for EU commercial banks in general, in our view. This implies that senior creditors would probably be required to participate in losses, if necessary, instead of the bank receiving sovereign support, despite CM group's systemic importance.

Subsidiaries and Affiliates

Fitch assigns a group VR to CM Alliance Federale and its subsidiaries, BFCM and CIC, which are core banks for Groupe CM. This is because the two subsidiaries are large and highly integrated domestic banks. Their credit profiles cannot be disentangled from those of CM Alliance Federale and Groupe CM and we view their failure risk as substantially the same as the group as a whole.

Only BFCM is affiliated to Groupe CM's central body and, as such, it could benefit from the national-support mechanism, which, by extension, could also benefit CIC if BFCM is unable to provide the necessary support to CIC, because it would find itself in financial difficulties. BFCM made up about 65% of Groupe CM's consolidated assets at end-2022. BFCM is the group's main issuing vehicle on the financial markets and it coordinates the activities of CM Alliance Federale's subsidiaries.

CIC is owned by BFCM and accounts for about 40% of group assets. It is one of the group's two retail and commercial networks in France and hosts the group's modest corporate- and investment-banking activities. BFCM and CIC are highly integrated with CM Alliance Federale in management, systems, capital and liquidity.

As a result, the IDRs of BFCM and CIC are equalised with those of CM Alliance Federale.

Environmental, Social and Governance Considerations

FitchRatings Credit Mutuel Alliance Federale

Banks
Ratings Navigator

Credit-Relevant ESG Derivation

| | | | | | |
|---|---------------------|---|--------|---|--|
| Credit Mutuel Alliance Federale has 5 ESG potential rating drivers ➔ Credit Mutuel Alliance Federale has exposure to compliance risks including fair lending practices, mis-selling, repossession/foreclosure practices, consumer data protection (data security) but this has very low impact on the rating. ➔ Governance is minimally relevant to the rating and is not currently a driver. | key driver | 0 | issues | 5 | |
| | driver | 0 | issues | 4 | |
| | potential driver | 5 | issues | 3 | |
| | not a rating driver | 4 | issues | 2 | |
| | | 5 | issues | 1 | |

Environmental (E) Relevance Scores

| General Issues | E Score | Sector-Specific Issues | Reference | E Relevance |
|--|---------|--|---|-------------|
| GHG Emissions & Air Quality | 1 | n.a. | n.a. | 5 |
| Energy Management | 1 | n.a. | n.a. | 4 |
| Water & Wastewater Management | 1 | n.a. | n.a. | 3 |
| Waste & Hazardous Materials Management; Ecological Impacts | 1 | n.a. | n.a. | 2 |
| Exposure to Environmental Impacts | 2 | Impact of extreme weather events on assets and/or operations and corresponding risk appetite & management; catastrophe risk; credit concentrations | Business Profile (incl. Management & governance); Risk Profile; Asset Quality | 1 |

How to Read This Page
ESG relevance scores range from 1 to 5 based on a 15-level color gradation. Red (5) is most relevant to the credit rating and green (1) is least relevant.

The Environmental (E), Social (S) and Governance (G) tables break out the ESG general issues and the sector-specific issues that are most relevant to each industry group. Relevance scores are assigned to each sector-specific issue, signaling the credit-relevance of the sector-specific issues to the issuer's overall credit rating. The Criteria Reference column highlights the factor(s) within which the corresponding ESG issues are captured in Fitch's credit analysis. The vertical color bars are visualizations of the frequency of occurrence of the highest constituent relevance scores. They do not represent an aggregate of the relevance scores or aggregate ESG credit relevance.

The Credit-Relevant ESG Derivation table's far right column is a visualization of the frequency of occurrence of the highest ESG relevance scores across the combined E, S and G categories. The three columns to the left of ESG Relevance to Credit Rating summarize rating relevance and impact to credit from ESG issues. The box on the far left identifies any ESG Relevance Sub-factor issues that are drivers or potential drivers of the issuer's credit rating (corresponding with scores of 3, 4 or 5) and provides a brief explanation for the relevance score. All scores of '4' and '5' are assumed to result in a negative impact unless indicated with a '+' sign for positive impact. Scores of 3, 4 or 5) and provides a brief explanation for the score.

Classification of ESG issues has been developed from Fitch's sector ratings criteria. The General Issues and Sector-Specific Issues draw on the classification standards published by the United Nations Principles for Responsible Investing (PRI), the Sustainability Accounting Standards Board (SASB), and the World Bank.

Social (S) Relevance Scores

| General Issues | S Score | Sector-Specific Issues | Reference | S Relevance |
|--|---------|--|---|-------------|
| Human Rights, Community Relations, Access & Affordability | 2 | Services for underbanked and underserved communities; SME and community development programs; financial literacy programs | Business Profile (incl. Management & governance); Risk Profile | 5 |
| Customer Welfare - Fair Messaging, Privacy & Data Security | 3 | Compliance risks including fair lending practices, mis-selling, repossession/foreclosure practices, consumer data protection (data security) | Operating Environment; Business Profile (incl. Management & governance); Risk Profile | 4 |
| Labor Relations & Practices | 2 | Impact of labor negotiations, including board/employee compensation and composition | Business Profile (incl. Management & governance) | 3 |
| Employee Wellbeing | 1 | n.a. | n.a. | 2 |
| Exposure to Social Impacts | 2 | Shift in social or consumer preferences as a result of an institution's social positions, or social and/or political disapproval of core banking practices | Business Profile (incl. Management & governance); Financial Profile | 1 |

Governance (G) Relevance Scores

| General Issues | G Score | Sector-Specific Issues | Reference | G Relevance |
|------------------------|---------|--|---|-------------|
| Management Strategy | 3 | Operational implementation of strategy | Business Profile (incl. Management & governance) | 5 |
| Governance Structure | 3 | Board independence and effectiveness; ownership concentration; protection of creditor/stakeholder rights; legal/compliance risks; business continuity; key person risk; related party transactions | Business Profile (incl. Management & governance); Earnings & Profitability; Capitalisation & Leverage | 4 |
| Group Structure | 3 | Organizational structure; appropriateness relative to business model; opacity; intra-group dynamics; ownership | Business Profile (incl. Management & governance) | 3 |
| Financial Transparency | 3 | Quality and frequency of financial reporting and auditing processes | Business Profile (incl. Management & governance) | 2 |
| | | | | 1 |

CREDIT-RELEVANT ESG SCALE
How relevant are E, S and G issues to the overall credit rating?

| | |
|---|---|
| 5 | Highly relevant, a key rating driver that has a significant impact on the rating on an individual basis. Equivalent to "higher" relative importance within Navigator. |
| 4 | Relevant to rating, not a key rating driver but has an impact on the rating in combination with other factors. Equivalent to "moderate" relative importance within Navigator. |
| 3 | Minimally relevant to rating, either very low impact or actively managed in a way that results in no impact on the entity rating. Equivalent to "lower" relative importance within Navigator. |
| 2 | Irrelevant to the entity rating but relevant to the sector. |
| 1 | Irrelevant to the entity rating and irrelevant to the sector. |

The highest level of ESG credit relevance is a score of '3', unless otherwise disclosed in this section. A score of '3' means ESG issues are credit-neutral or have only a minimal credit impact on the entity, either due to their nature or the way in which they are being managed by the entity. Fitch's ESG Relevance Scores are not inputs in the rating process; they are an observation on the relevance and materiality of ESG factors in the rating decision. For more information on Fitch's ESG Relevance Scores, visit <https://www.fitchratings.com/topics/esg/products#esg-relevance-scores>

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